

## **CHILD AND FAMILY AGENCY** MINUTES OF BOARD MEETING HELD ON THE 16<sup>TH</sup> DECEMBER 2016 AT 8.30AM **BRUNEL BUILDING, HEUSTON SOUTH QUARTER** Norah Gibbons Chair Present Present Gary Joyce **Deputy Chair** Present Emer Egan **Board Member** P.J. Fitzpatrick Present **Board Member** Present Sylda Langford **Board Member** Rory O'Ferrall **Present Board Member** Present **Noelle Spring Board Member** Present Paul A. White **Board Member**

| In Attendance | Fred McBride     | Chief Executive Officer |
|---------------|------------------|-------------------------|
|               | Madeleine Halpin | GM, CEO's Office        |
|               | Pat Smyth        | Director of Finance     |
|               | Brian Lee        | Director of Quality     |
|               | Colette Walsh    | Director of HR          |
|               | Kay Keilthy      | Board Secretary         |

Mach grown DATE: 3/2/2017

**CHAIRPERSON** 

|     | The Deputy Chair commenced the Board Meeting in the absence of the Chair. The Deputy                 |   |
|-----|--|---|
|     | Chair dealt with Agenda Items 1, 2, 3 and 16 when the Chair joined the meeting.                      |   |
| 1.  | Declarations of Interest   |   |
| 1.1 | A declaration of interest was made by a member of the Board in relation to a matter                  |   |
|     | arising under the CEO's December report. In accordance with Section 19 of the Child and              |   |
|     | Family Agency Act 2013 the Board member is obliged to be absent from any part of the                 |   |
|     | meeting during which the matter is discussed.  |   |
| 2.  | Minutes of the 25 <sup>th</sup> November 2016  |   |
| 2.1 | The Minutes of the Board meeting held on the 25 <sup>th</sup> November were approved by the Board    |   |
| 2.1 | subject to an agreed change and signed by the Chairperson.   |   |
| 3.  | Action Log/Matters Arising   |   |
|     |  |   |
| 3.1 | The Board noted the Action Log as at the 25 <sup>th</sup> November 2016                              |   |
| 4.  | CEO Report   |   |
| 4.1 | The Board noted the CEO's report for December 2016.  |   |
| 4.2 | The CEO confirmed the appointment of Jim Gibson as Chief Operations Officer. The Board               |   |
| 1.2 | congratulated Mr. Gibson on his appointment.   |   |
|     | congratulated wit. Gibson of his appointment.  |   |
| 4.3 | A specific protocol for inter-agency collaboration between the HSE and Tusla on cases                |   |
| 4.5 | relating to children with a disability has been developed and is currently being finalised.          |   |
|     | Telating to children with a disability has been developed and is currently being infalised.          |   |
| 4.4 | The Peard requested the Agency's Crisis Communication Plan to some to the January                    |   |
| 4.4 | The Board requested the Agency's Crisis Communication Plan to come to the January                    |   |
|     | Board meeting for information.   |   |
| 4 - | The CEO was detected the Beauty and the insures of months interest which required an insure distance |   |
| 4.5 | The CEO updated the Board on the issues of media interest which required an immediate                |   |
|     | response and action including the HIQA report into Fairyhouse, Child protection concern at           |   |
|     | King's Hospital School and FOI release in respect of MOU with HSE.                                   |   |
|     |  |   |
|     | In accordance with Section 19 of the Child and Family Agency Act 2013, G. Joyce , absented           |   |
|     | herself from the meeting during which the matter concerning King's Hospital School was               |   |
|     | discussed.   |   |
|     |  |   |
| 4.6 | The Board expressed concern that the Agency was paying the HSE for a psychology service              |   |
|     | which failed to meet the service needs of Tusla. The Board requested the CEO to continue             |   |
|     | discussions with the HSE with a view to resolving the matter.  | * |
| 5.  | Estates  |   |
| 5.1 | The Board approved the recommendation to enter into a Licence for an additional 20 car               |   |
|     | parking spaces to be made available to Tusla staff in the Brunel building.                           |   |
|     |  |   |
| 5.2 | The Board approved the recommendation to enter into a lease for Units 6 & 7, Ground                  |   |
|     | Floor, Telford Building, Heuston South Quarter subject to clarification of fit out and full          |   |
|     | reinstatement cost.  |   |
|     |  |   |
| 5.3 | The CEO advised of an increase in the costs presented to the Board in relation to the                |   |
| 5.5 | Portrane Special Care Unit remodelling and new build work project. The increase cost was             |   |
|     | due to a client requested change order in relation to the fitting of an industrial style             |   |
|     | kitchen in Portrane Special Care Unit.   |   |
| 6   | Consolidated Implementation Plan   |   |
| 6.  | Madeleine Halpin, GM joined the meeting  |   |
| 6.1 | The Board noted the Consolidated Implementation Plan.  |   |
| 0.1 | Madeleine Halpin, GM left the meeting  |   |
| 7   | Business Plan 2017   |   |
| 7.  | DUSHICSS FIGH ZUL1   |   |

| 7.1  | The Board approved the draft Business Plan 2017 subject to some minor changes. The   |  |
|------|--|--|
|      | Chair and CEO agreed to sign off on the minor changes/edits.   |  |
| 8.   | Financial Performance and Outturn Update   |  |
| 8.1  | The Board noted the Financial Outturn for 2016.  |  |
| 9.   | Banking Amendment  |  |
| 9.1  | The Board approved the amendment to account operation and signing instructions in  |  |
|      | relation to the Friends of the Women's Refuge Account.   |  |
| 10.  | Employment Monitoring/Recruitment Update   |  |
| 10.1 | The Board noted the verbal update on the Employment monitoring and Recruitment.  |  |
| 11.  | Summary of HR Strategy   |  |
| 11.1 | The Board noted the overview of the HR Strategy for 2016 -2018 including actions   |  |
|      | completed to date and priorities for 2017.   |  |
|      |  |  |
| 11.2 | The Board requested more targeted HR Strategy outcomes for 2017 and 2018 for the   |  |
|      | February Board meeting   |  |
| 12.  | HR Key Achievements 2016   |  |
| 12.1 | As above.  |  |
| 13.  | Performance Management Reports   |  |
| 13.1 | The Board noted the monthly performance and activity data dashboard for October 2016.  |  |
| 14.  | Risk Report December 2016  |  |
| 14.1 | The Board noted the update on key risks to the Agency reflected in the Corporate Risk  |  |
|      | Register, emerging risks and a summary of key issues in the Agency's risk and incident   |  |
|      | system.  |  |
| 15.  | Audit Committee Update   |  |
| 15.1 | The Chair of the Audit Committee updated the Board on the Audit Committee meeting  |  |
|      | held on the 9 <sup>th</sup> December 2016. Draft minutes of the Audit Committee meeting will be  |  |
|      | available at the next Board meeting.   |  |
| 16.  | Governance Committee update  |  |
| 16.1 | The Board noted the draft Governance Committee minutes of the meeting held on the 25 <sup>th</sup>   |  |
|      | November 2016.   |  |
| 16.3 | The Beard agency of the control of t |  |
| 16.2 | The Board approved the amendments recommended by the Governance Committee to   |  |
|      | Tusla's Code of Governance and noted that the amended Code of Governance will need to  |  |
|      | be submitted to the Minister for approval in accordance with Section 50 of the CFA Act.  |  |
| 16.3 | The Covernance committee will revert to the Board with a recommendation for approval   |  |
| 10.5 | The Governance committee will revert to the Board with a recommendation for approval of the procedures for Board members seeking independent professional advice.  |  |
|      | of the procedures for board members seeking independent professional advice.   |  |
| 16.4 | The Governance Committee will review the Agency's Service Level Agreements (SLA's) and   |  |
| 10.4 | if appropriate will make a recommendation to the Board to reserve to itself the approval   |  |
|      | of SLA's over certain thresholds.  |  |
|      | or our over certain un conords.  |  |
| 17.  | QA & R Committee   |  |
| 17.1 | The Board noted the minutes of the Quality Assurance and Risk meeting held on the 18 <sup>th</sup>   |  |
|      | November 2016  |  |
| 18.  | AOB  |  |
|      | A DECEMBER OF THE PROPERTY OF  |  |
| 18.1 | None   |  |